



**An Ghníomhaireacht  
Tithíochta**  
The Housing Agency

# The Housing Agency Statement of Strategy 2022-2024 Summary

Meeting the nation's housing needs  
and promoting sustainable  
communities



[housingagency.ie](https://www.housingagency.ie)

# Vision, Purpose and Values



## Vision

To achieve an integrated housing system, meeting the nation's housing needs and promoting sustainable communities.



## Purpose

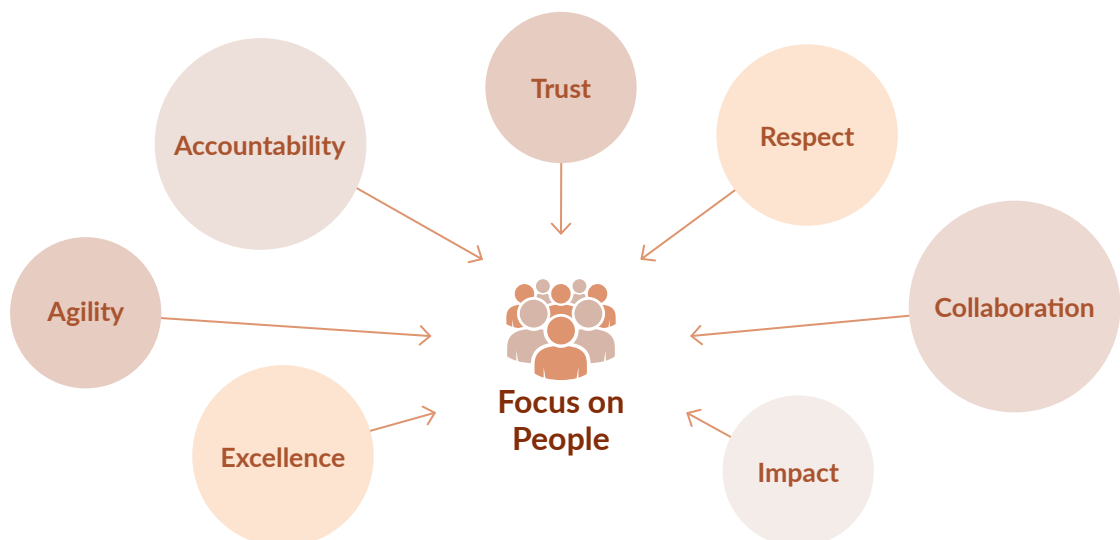
The Agency's purpose is to provide expertise and solutions to help deliver sustainable communities throughout Ireland. In this strategic period, we will deliver our purpose in three ways:

- 1 Supporting stakeholders with **evidence-informed insights and data** to develop a sustainable Irish housing system.
- 2 Enabling **supply and demand solutions** throughout the housing system.
- 3 Ensuring the Agency and its stakeholders have the **capacity and agility to respond effectively** to challenges in the housing system.



## Values

The values of the Agency set the standard for the ways we work with colleagues and stakeholders. In this strategic period, we will continue to embed our values throughout the organisation to guide and inform everything we do. We have deliberately put people at the centre of everything we do to highlight the importance of our staff, our stakeholders, and the people we are working to support with housing needs.



# Our Role

## Purpose



**Housing Knowledge**



## What we do

**Provide high quality, targeted and timely housing data, assessments and evidence** to inform decision making by government, local authorities, AHBs and all stakeholders



## How We Do it

- Research and data
- Economic analysis
- Review and evaluation
- Support policy development



**Supply and Demand**



**Co-ordinate the implementation of Government programmes** and enable the delivery of housing solutions



- Housing delivery
- Technical assistance
- Social inclusion supports
- Project management expertise



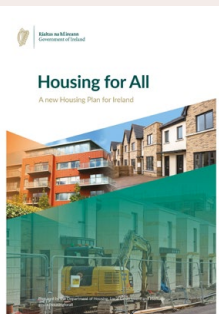
**Building Capacity**



**Support the sector through education and information** in operationalising housing delivery and housing management



- Training and education
- Guidance, toolkits, templates
- Housing advisory services
- Stakeholder engagement



## Housing for All

Our Strategic Plan 2022-2024 has been framed in the context of supporting **Housing for All**, the Government's housing plan for Ireland.

# Strategic Goals for the period 2022-2024



## Being a Centre for Housing Knowledge

Goal →	Objective →	Outcome
To ensure that policy design and implementation, decision-making and public discourse are supported by the provision of research, insight and accurate data, gathered efficiently and consistently.	<ul style="list-style-type: none"> <li>• Be a respected leader on housing insights and innovation.</li> <li>• Develop and share new thinking.</li> <li>• Contribute to policy development.</li> <li>• Inform the public discourse about the housing system in collaboration with stakeholders.</li> <li>• Develop appropriate evaluation mechanisms.</li> </ul>	<ul style="list-style-type: none"> <li>• Developed our research and analytical capacity to inform policy makers and housing practitioners.</li> <li>• Shaped new thinking on housing needs and demands.</li> <li>• Provided evidence-informed policy advice.</li> <li>• Deepened our stakeholders' and the general public's understanding of housing issues and options.</li> <li>• Identified learnings and recommend improvements to existing housing programmes.</li> </ul>



## Bridging Housing Supply and Demand

Goal →	Objective →	Outcome
To ensure that the Agency's resources and expertise are directed towards delivering the vision and intent of national housing policy.	<ul style="list-style-type: none"> <li>• Support home ownership and improve affordability.</li> <li>• Increase the supply of affordable homes.</li> <li>• Contribute to the eradication of homelessness.</li> <li>• Support social inclusion policies in housing delivery.</li> <li>• Increase social housing delivery.</li> <li>• Facilitate stakeholders to deliver their housing delivery action plans.</li> <li>• Address vacancy and efficient use of existing stock.</li> <li>• Respond to emerging issues on behalf of Government.</li> </ul>	<ul style="list-style-type: none"> <li>• Unlocked land for housing development.</li> <li>• Increased supply of social housing using our broad skills and resources.</li> <li>• Supported pathways delivering affordable purchase and cost rental homes.</li> <li>• Contributed to ending long-term homelessness.</li> <li>• Supported town centre renewal to provide sustainable, vibrant communities.</li> <li>• Encouraged the use of modern construction methods and technologies.</li> <li>• Helped households impacted by building defects.</li> </ul>



## Building Capacity in Housing

Goal →	Objective →	Outcome
<p><b>Capacity in the Housing System</b></p> <p>To support Approved Housing Bodies and Local Authorities with advice and information, operational support and customised training to facilitate capability development across the housing system.</p>	<ul style="list-style-type: none"> <li>• Support learning and expertise.</li> <li>• Support housing professionals as a community of practice.</li> <li>• Support social inclusion in the housing sector.</li> </ul>	<ul style="list-style-type: none"> <li>• Supported housing practitioners in the day-to-day implementation of housing policy.</li> <li>• Developed a strong community of professional housing practice across the sector.</li> <li>• Worked to improve social inclusion in our communities.</li> </ul>
<p><b>Organisational Capacity in the Housing Agency</b></p> <p>To grow the Agency's capability and agility to reflect the changing landscape in which it operates, and the broad spectrum of requirements assigned to it</p>	<ul style="list-style-type: none"> <li>• Ensure the organisation's operating model, structures and capacity are appropriate for the purpose and organisational goals set out in this strategy.</li> <li>• Deliver a professional and quality service to the Agency's stakeholders.</li> <li>• Enable the Agency to operate to the highest levels of public sector governance.</li> </ul>	<ul style="list-style-type: none"> <li>• The right structures and people in place to achieve our purpose.</li> <li>• Strengthened the organisation to create a more diverse, inclusive and supported workforce.</li> <li>• Operated to the highest levels of public sector governance.</li> </ul>



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